



**JOBS FOR THE FUTURE**

# **LABOR MARKET INFORMATION TRAINING MODULES**

These modules were developed as part of JFF's Greenforce Initiative in partnership with the National Wildlife Federation.

*Please contact Sara Lamback ([slamback@jff.org](mailto:slamback@jff.org)) with any questions regarding the content.*



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# **Part I: Analyzing and Applying Labor Market Information**





1. Understand the definition of labor market information (LMI)
2. Understand key terms and concepts related to labor market information research
3. Understand the difference between traditional and real-time LMI (RT LMI)
4. Understand the benefits and limitations of both traditional and RT LMI



**Labor Market Information** can be defined as the systematic collection, analysis, reporting, and publishing of a broad range of data that describes current economic conditions within a given geographic area.

- > Wages/benefits
- > Unemployment rate
- > Skill requirements
- > Career information
- > Projections
- > Demographics
- > Geography
- > Company downsizing and expansion
- > Job opportunities
- > Industry trends
- > Demand and growth

# WHY IS LABOR MARKET INFORMATION IMPORTANT?



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- > Labor market information can inform decisions related to workforce and economic development, education and training, and other key policies.
  
- > It is an important tool for a variety of stakeholders, including:
  - Businesses
  - Workforce agencies
  - Researchers
  - Colleges
  - Policymakers
  - Job seekers
  - Students

# WHY IS LABOR MARKET INFORMATION USEFUL FOR COLLEGES?



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## Demand Driven Programming

- **OUTCOMES:** Match and revise program offerings to economic demand

## Curriculum Content

- **OUTCOMES:** Align learning outcomes to identified skill and qualification requirements

## Employer Engagement

- **OUTCOMES:** Spur and enhance conversations with employers

## Career Guidance

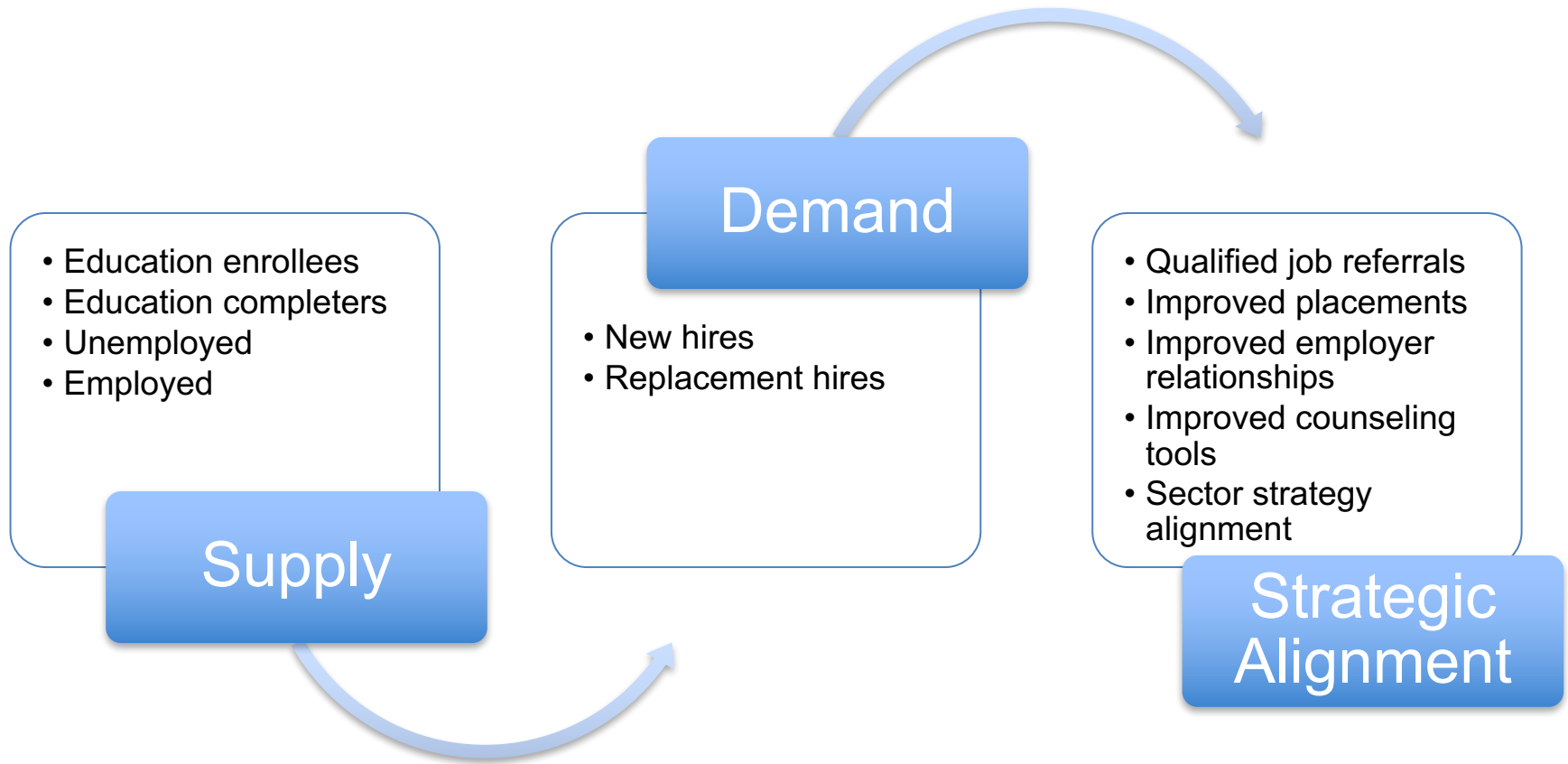
- **OUTCOMES:** Improve matching for student employment

*LMI Also adds significant value to overall strategic and administrative planning<sup>6</sup>*

# THE IMPORTANCE OF LMI



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1. Understand the definition of labor market information (LMI)
2. Understand key terms and concepts related to LMI research
3. Understand the difference between traditional and real-time LMI (RT LMI)
4. Understand the benefits and limitations of both traditional and RT LMI

# COMMON LMI CLASSIFICATION SYSTEMS



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**Industry**  
E.g., Agriculture



***NAICS***

**Occupation**  
E.g., Construction Worker



***SOC***

**Program**  
E.g., Computer Science



***CIP***

# WHAT IS A NAICS CODE?



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- > **North American Industry Classification System** (NAICS): These codes are used to classify businesses into 20 industry sectors, according to the type of economic activity in which an establishment is involved (e.g., manufacturing, agriculture)





# INDUSTRY: THE NAICS SECTORS



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The North American Industry Classification System (NAICS) is the standard used by federal statistical agencies in classifying business establishments for the purpose of collecting, analyzing, and publishing statistical data related to the U.S. business economy.

- Agriculture, Forestry, Fishing & Hunting (11)
- Mining (21)
- Utilities (22)
- Construction (23)
- Manufacturing (31-33)
- Wholesale Trade (42)
- Retail Trade (44-45)
- Transportation/Warehousing (48-49)
- Information (51)
- Finance & Insurance (52)
- Real Estate, Renting & Leasing (53)
- Professional, Scientific, & Technical Services (54)
- Management Services (55)
- Administrative and Support and Waste Management and Remediation Services (56)
- Educational Services (61)
- Health & Social Services (62)
- Arts, Entertainment & Recreation (71)
- Accommodation & Food Services (72)
- Other Private Services (81)
- Public Administration (92)

To learn more about NAICS: See <http://www.bls.gov/bls/naics.htm>

# TOP 10 U.S. NAICS SECTORS BY EMPLOYMENT, 2015



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NAICS	Description	2015 Jobs	2010 - 2015 % Change
90	Government	24,235,811	(1%)
62	Health Care and Social Assistance	21,479,992	13%
44	Retail Trade	18,855,600	8%
72	Accommodation and Food Services	13,769,288	16%
54	Professional, Scientific, and Technical Services	13,097,549	12%
31	Manufacturing	13,032,746	8%
56	Administrative and Support and Waste Management and Remediation Services	11,908,009	15%
81	Other Services (except Public Administration)	10,397,432	4%
52	Finance and Insurance	10,171,975	10%
23	Construction	9,907,033	13%

Source: EMSI Analyst 2015.4

## Apple Orchards

NAICS Level	NAICS Code	Description
Economic Sector	11	11: Agriculture
Subsector	111	111: Crop Production
Industry Group	1113	1113: Fruit and Tree Nut Farming
NAICS Industry	11133	11133: Non-citrus Fruit and Tree Nut Farming
National Industry	111331	111331: Apple Orchards
	11-111331	





- > **Standard Occupational Classification (SOC):** These six-digit codes classify workers into occupational categories; all workers are classified into one of 840 occupations (e.g., medical assistant, hydrologist, or machinist).

# STANDARD OCCUPATION CODE (SOC)



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SOC covers all occupations. Occupations are classified based on work performed, and the skills, education, or training needed to performed the work competently.

## The 23 Broad SOC Clusters are:

- > Management
- > Business & Financial Operations
- > Computer & Mathematical Science
- > Architecture & Engineering
- > Life, Physical, & Social Science
- > Community & Social Service
- > Legal
- > Education, Training, & Library
- > Arts, Design, Entertainment, Sports, & Media
- > Healthcare Practitioner & Technical
- > Healthcare Support
- > Protective Service
- > Food Preparation & Serving Related
- > Building & Grounds Cleaning & Maintenance
- > Personal Care & Service
- > Sales & Related
- > Office & Administrative Support
- > Farming, Fishing, & Forestry
- > Construction & Extraction
- > Installation, Maintenance, & Repair
- > Production
- > Transportation & Material Moving
- > Military Specific Occupations

## SOC Code for Construction Workers

SOC Level	SOC Code	Description
Major Group	47	47-0000: Construction and Extraction Occupations
Minor Group	2	47-2000: Construction Trade Workers
Broad Occupation	06	47-2060: Construction Laborers
Detailed Occupation	1	47-2061: Construction Laborers





 UNITED STATES DEPARTMENT OF LABOR

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## Standard Occupational Classification

[SHARE ON:](#) [f](#) [t](#) [in](#) [SOC](#)  [FONT SIZE:](#)  [PRINT:](#) 

**BROWSE SOC**  
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[2010 SOC SYSTEM](#)  
[2010 SOC DOWNLOADABLE MATERIALS](#)  
[2010 SOC PUBLICATIONS](#)  
[2010 SOC CROSSWALKS](#)  
[2010 SOC REVISION PROCESS MATERIALS](#)  
[2000 ARCHIVED MATERIALS](#)  
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**SEARCH 2010 SOC DEFINITIONS:**

**OTHER USEFUL LINKS**  
[NATIONAL CROSSWALK SERVICE CENTER \(NCSC\)](#)

**CAUTION:**  
The information on this page relates to the 2000 SOC, for more recent information, see the [2010 SOC System](#).

## 2000 Standard Occupational Classification (SOC) User Guide

### Index

- [Overview](#)
- [Classification and Coding Structure](#)
- [Occupational Coding](#)
- [Classification Principles](#)
- [Associated Titles](#)
- [Frequently Asked Questions](#)

### Overview

The 2000 Standard Occupational Classification (SOC) System was developed in response to a growing need for a universal occupational classification system. Such a classification system allows government agencies and private industry to produce comparable data. Users of occupational data include government program managers, industrial and labor relations practitioners, students considering career

SOURCE: Bureau of Labor Statistics, [www.bls.gov/soc](http://www.bls.gov/soc)



- > **Classification of Instructional Programs (CIP):** A six-digit code that enables data to be collected and analyzed for a field of study or academic discipline within U.S. institutions of higher education.





Developed by the National Center for Educational Statistics (NCES) within the U.S. Education Department in 1980. CIP provides a classification scheme for accurate tracking, assessment, and reporting of fields of study and program completions activity.

### **SAMPLE 2-DIGIT CIP SERIES**

- Agriculture, agriculture operations, and related sciences (01)
- Natural resources and conservation (03)
- Architecture and related services (04)
- Area ethnic, cultural, gender, and group Studies (05)
- Communication, Journalism, and related programs (09)
- Communications technologies/ technicians and support services (10)
- Computer and information sciences and support services (11)
- Personal and culinary services (12)
- Education (13)
- Engineering (14)

## CIP Code for Computer Science Programs:

**11:** Computer and Information Sciences and Support Services

**11.07:** Computer Science

**11.0701:** A program that focuses on computer theory, computing problems and solutions, and the design of computer systems and user interfaces from a scientific perspective. Includes instruction in the principles of computational science, computer development and programming, and applications to a variety of end-use situations.



## HOW ARE REGIONS DEFINED?



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- > A **region** is your geographic unit of analysis; it can be defined in a variety of ways, such as:
  - Nation
  - State
  - Metropolitan (or micropolitan) Statistical Area (MSA)
  - Labor Market Area (LMA)
  - Workforce Investment Area
  - Multi-county area
  - City
  - County
  - ZIP code



- > **Metropolitan Statistical Areas** (MSAs): large multi-county regions that describe major city economies.
  - Contain areas with at least one urban area with a population over 50,000
- > **Labor Market Area** (LMAs): describe the integration between cities, towns, and unincorporated areas not included in metro- or micro-politan statistical areas.
- > **Counties**: Regions within states.
- > **Zip Codes**: Smaller regions within counties.

# SUMMARY: COMMON CLASSIFICATION SYSTEMS USED IN LMI



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## Industry

- North American Industry Classification System (NAICS)
- Categorizes types of *businesses*

## Occupation

- Standard Occupation Classification (SOC)
- Categorizes types of *jobs*

## Instructional Programs

- Classification of Instructional Programs (CIP)
- Academic and occupationally-specific *programs*

## Geography

- Statewide
- County
- Workforce Investment Area
- Metropolitan Statistical Area

SOURCE: USDOL / ETA



1. Understand the definition of labor market information (LMI)
2. Understand key terms and concepts related to labor market information research
3. Understand the difference between traditional and RT LMI
4. Understand the benefits and limitations of both traditional and RT LMI

**Traditional LMI** provides a robust picture of national, local, and regional labor markets based upon government surveys.

### **Data collection:**

- Drawn from tax records or mandatory surveys of employers and workers

### **Types of data:**

- Provides information on workforce employment, trends, and projections for standardized industries and occupations.

# WHERE IS TRADITIONAL LMI AVAILABLE?



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## ***Federal Resources***

include:

- > Bureau of Labor Statistics
- > JOLTS: Job Openings and Labor Turnover Survey
- > U.S. Census Bureau
- > O\*NET: The Occupational Information Network

## ***State and Local LMI***

resources include:

- > Such as Floridajobs.org, TexasTracer, etc.
- > Local WIBs

## ***Other***

- > Private vendors (e.g., EMSI)



# WHAT CAN TRADITIONAL LMI TELL US ABOUT BOSTON?



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# TRADITIONAL LMI: TOP BOSTON INDUSTRIES



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Industry	2009 Jobs	2014 Jobs	Change (2009-2014)	% Change	2014 Earnings Per Worker
General Medical and Surgical Hospitals	116,054	122,509	6,456	6%	\$86,696
Colleges, Universities, and Professional Schools	112,771	117,356	4,584	4%	\$60,285
Elementary and Secondary Schools (Local Government)	108,655	112,327	3,672	3%	\$79,254
Full-Service Restaurants	83,459	96,774	13,315	16%	\$24,844
Local Government, Excluding Education and Hospitals	65,721	63,738	(1,983)	(3%)	\$87,072
Supermarkets and Other Grocery (except Convenience) Stores	52,790	57,533	4,743	9%	\$26,275
State Government, Excluding Education and Hospitals	50,691	52,626	1,935	4%	\$100,906
Corporate, Subsidiary, and Regional Managing Offices	48,619	54,525	5,906	12%	\$141,772
Offices of Physicians (except Mental Health Specialists)	43,212	47,203	3,990	9%	\$120,788
Janitorial Services	38,648	39,755	1,107	3%	\$27,383

Source: EMSI data for Boston, Cambridge, Newton MA-NH, 2009-2014.

# TRADITIONAL LMI: SELECT BOSTON OCCUPATIONS



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Occupation	2009 Jobs	2014 Jobs	Change	% Change	Median Earnings
Industrial Production Managers	3,016	3,027	11	0%	\$47.79
Nuclear Technicians	74	75	1	1%	\$38.77
Solar Photovoltaic Installers	69	78	9	13%	\$22.29
Wind Turbine Service Technicians	49	30	(19)	(39%)	\$21.52
<b>Totals</b>	<b>3,208</b>	<b>3,210</b>	<b>2</b>	<b>0.1%</b>	<b>\$46.74/hr</b>

Source: EMSI data for Boston, Cambridge, Newton MA-NH, 2009-2014.



### **Characteristics of traditional labor market information:**

- > Released at set intervals, typically every year or every five years
- > Can answer questions such as:
  - How many jobs are there in a particular industry/ occupation?
  - Has there been job growth or decline in an industry/ occupation?
  - What are the typical earnings for a particular position?
  - How many jobs in an industry/ occupation will an area have in five years (projections)?



- > **Real-time LMI** refers to online job postings and resume data obtained from Internet job boards, company websites, and newspapers using “spidering” technology.

# LMI VENDORS



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THE CONFERENCE BOARD



# HOW IS RT LMI COLLECTED?



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## “Spidering” of Internet Job Boards

*Job postings collected from thousands of online job boards*



## De-duplication

*Removal of jobs posted on more than one website*



## Clean Up

*Removal of jobs with inappropriate content*



## Coding

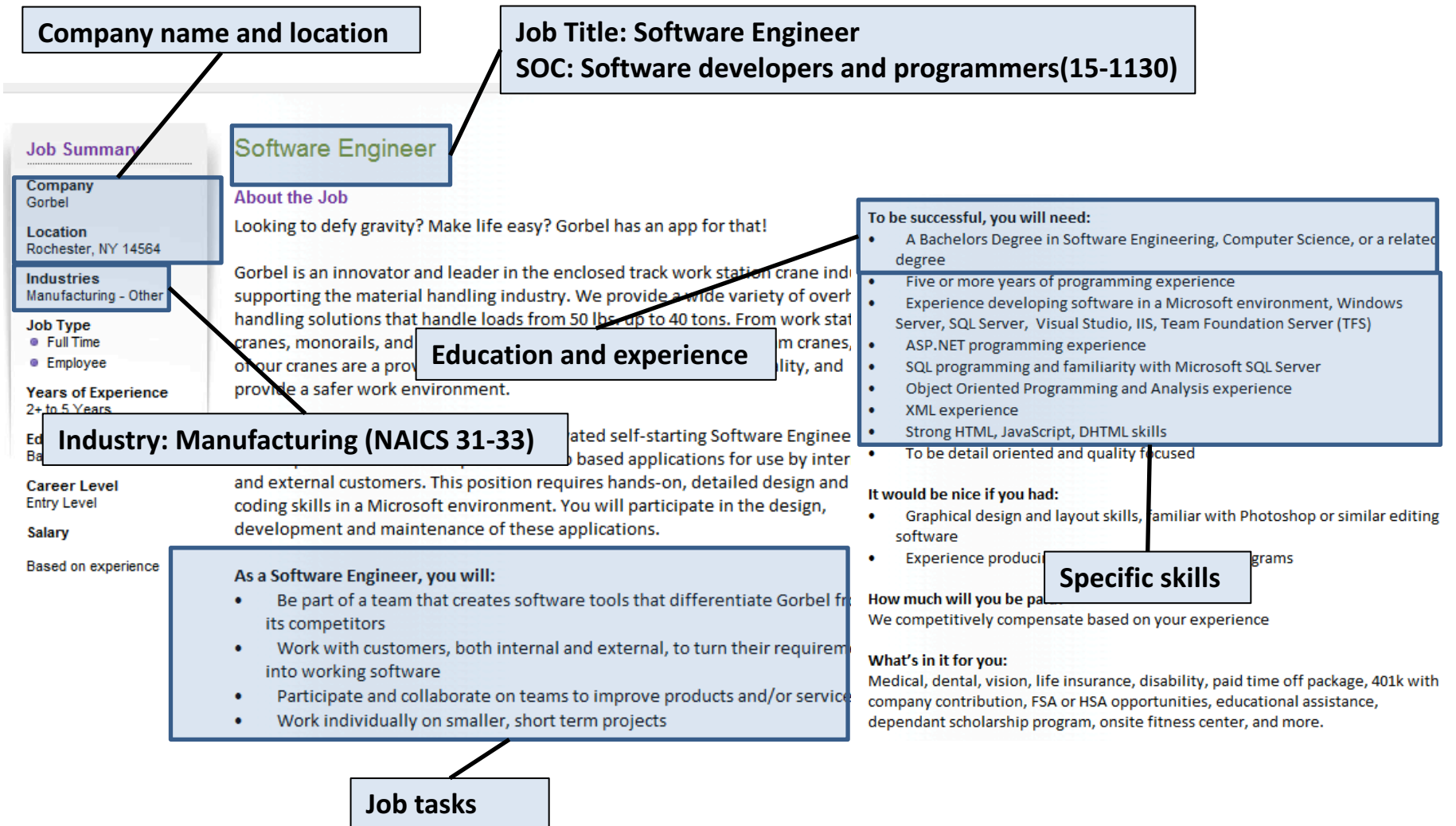
*Assignments to industry, occupation, geography, skills*



# WHAT'S IN A JOB POSTING?



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- > **Timeliness:** Vendors spider up to 20,000 sites daily.
- > **Quality assurance:** Complex algorithms to increase integrity and reliability of data provided for analysis and decision making. Some benchmark against Job Opening and Labor Turnover Survey (JOLTS).
- > **Current hiring trends:**
  - In-demand experience levels, education requirements, skills and certifications
  - Not based on estimates or projections
  - Does not require active employer participation
  - Key word searches allow us to find information on new and emerging industries and occupations
    - Job Title Search – Health Informatics, medical coder
    - New Industry Search – Nanotechnology
    - Emerging skills – “cloud computing or apps developer”



### Well Represented

- Arts, design, entertainment
- Building and grounds cleaning and maintenance
- Food preparation and serving related
- Legal
- Office & Administrative
- Personal Care and service
- Production
- Protective Services
- Sales & Retail positions
- Transportation & Material moving

### Under Represented

- Construction
- Farming
- Community and social services\*
- Military Specific\*

\* RT LMI algorithms have difficulty with these postings

# NOT ALL JOB ADVERTISEMENTS ARE CLEAR CUT



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**Overview** Duties Qualifications & Evaluations Benefits & Other Info How to

## Bureau Of Prisons / Federal Prison System

**Job Title:** Correctional Officer  
**Department:** Department Of Justice  
**Agency:** Justice, Bureau of Prisons/Federal Prison System  
**Sub Agency:** Federal Bureau of Prisons  
**Job Announcement Number:** BOP-N-0007-002-2012

**SALARY RANGE:** \$38,619.00 to \$51,193.00 / Per Year  
**OPEN PERIOD:** Friday, March 02, 2012 to Saturday, March 02, 2013  
**SERIES & GRADE:** GL-0007-05/06  
**POSITION INFORMATION:** Full Time - Permanent  
**PROMOTION POTENTIAL:** 07  
**DUTY LOCATIONS:** MANY vacancy(s) Prisons-Nationwide

How many is MANY?!

Where?!

Source: USA Jobs: <http://www.usajobs.gov/GetJob/ViewDetails/310926400>

# WHAT CAN REAL-TIME LMI TELL US ABOUT BOSTON?

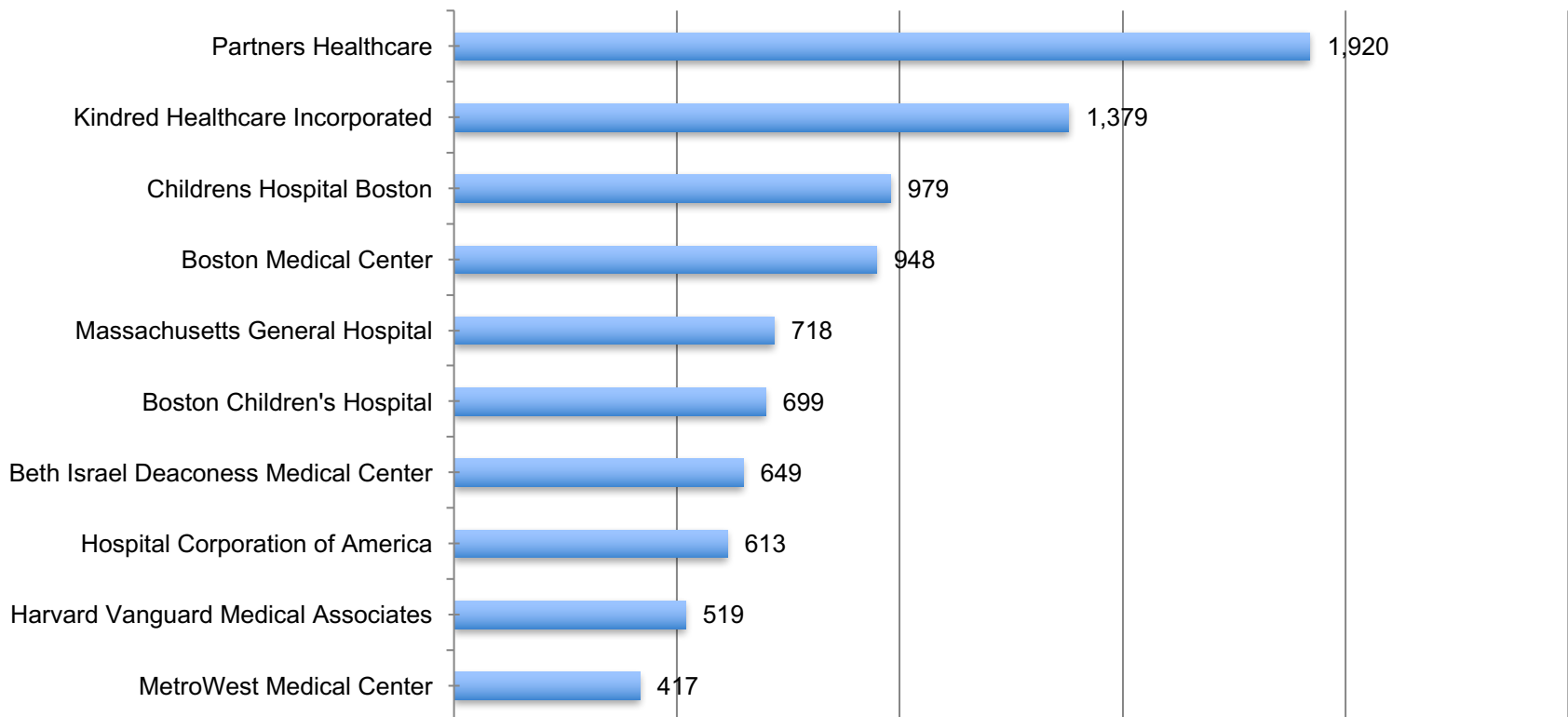


JOBS FOR THE FUTURE





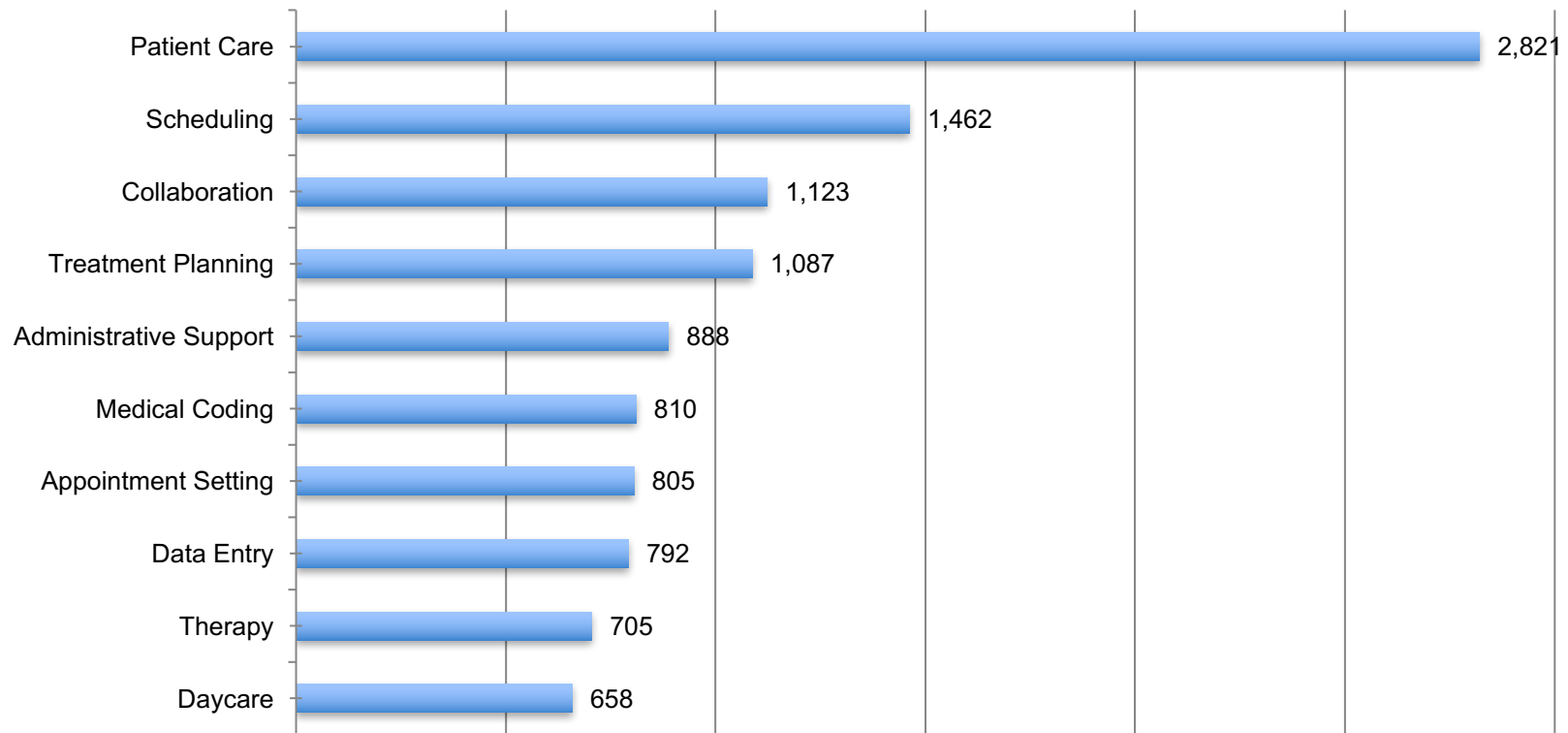
### Top Boston-Area Hospital Employers (18,287 job postings)



Source: Burning Glass Labor/Insight data for Boston, Cambridge, Quincy MA-NH, 1/14-12/14



### Top Boston-Area Skills for the Hospital Industry (18,287 total job postings)



Source: Burning Glass Labor/Insight data for Boston, Cambridge, Quincy MA-NH, 1/14-12/14



### ***Characteristics of RT LMI:***

- Collected frequently—typically every day
- Can answer questions such as:
  - Which businesses are hiring in a particular region?
  - What skills are employers seeking in a specific industry or occupation?
  - What certifications are in high demand for an occupation?
  - What type of candidates are employers looking to hire?
  - Other information on current trends, emerging occupations, and current and emerging skill requirements.



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# LABOR MARKET INFORMATION SUMMARY



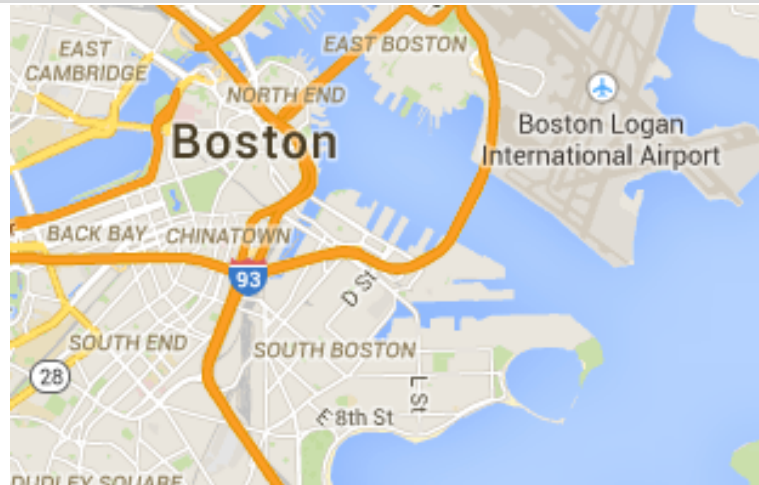
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	Benefits	Limitations
<b>Traditional LMI</b>	Reliable and robust	Looks backward to forecast; lacks current labor market perspective
	Consistent and methodologically rigorous	Significant lag time between data collection and publication
	Regional comparisons	Lacks data on employers' requirements
	Public, no-cost distribution	May not effectively capture emerging occupations/skills requirements/certifications
<b>Real-time LMI</b>	Reveals new and emerging trends in occupational definitions	Some duplication errors (though this is less of a problem as the technology improves)
	Offers insight into the skills and certifications sought by employers	Certain types of jobs, including the trades (construction, manufacturing) are underrepresented in the data.
	Identifies early indications of market shifts; data is collected regularly	Online job ads can be vague or incomplete
	Tracks hiring demand	Not every job posting represents an actual vacancy
	Consistently updated	Proprietary software—users must purchase licenses

# COMPLEMENTARITY OF TRADITIONAL LMI AND RT LMI



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## SO WHAT ARE THE TAKE-AWAYS?



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- Traditional LMI and RT LMI both offer valuable information on local labor markets; they are best employed as *complementary* resources—since each has benefits and limitations.



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## **Part 2: Assessing Your Local Labor Market**

## PART 2: LEARNING OBJECTIVES



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- > Identify the labor market demand in your area for target occupation(s)
- > Identify the labor supply in your area for target occupation(s)

# ANALYZE LOCAL LABOR MARKET DEMAND



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- > Download the Supply and Demand Data Elements Matrix
  - Identify program(s) of focus
  - Identify target occupation(s)
  - Determine geographic unit of analysis (MSA, counties that comprise the college catchment area, etc.)

## Required Data Elements (sample)

Institution/Initiative:			
Program(s):			
<b>GENERAL</b>			
<b>BACKGROUND</b>			
Data Collection Category	Data	Data Source	Description/Comments
Institution Name			Select college(s) / programs to examine
Community College Traditional Demand LMI Search Area			Area served by community college
Community College Real-Time Demand LMI Search Area			Select WIA, Enrollment Cluster, or MSA
<b>LABOR MARKET DEMAND</b>			
<b>TRADITIONAL DEMAND</b>			
Data Collection Category	Data	Data Source	Description/Comments
Job Title (Standard Occupational Classification #)		O*Net Code Connector: <a href="https://www.onetcodeconnector.org">https://www.onetcodeconnector.org</a>	2014 hourly occupational employment. Data from the May 2013 Occupational Employment Statistics (OES) methodology but have not been revised.
Educational/Training Classification		<a href="http://www.bls.gov/emp/ep_table_111.htm">http://www.bls.gov/emp/ep_table_111.htm</a>	Provides percent distribution of education
2015 Jobs		<a href="http://www.maine.gov/labor/cwri/outlook.html">http://www.maine.gov/labor/cwri/outlook.html</a>	2013. State occupational projections provided by the Bureau of Economic Analysis
2024 Jobs		<a href="http://www.maine.gov/labor/cwri/outlook.html">http://www.maine.gov/labor/cwri/outlook.html</a>	The average wages by occupational group
10 Yr % Change		<a href="http://www.maine.gov/labor/cwri/outlook.html">http://www.maine.gov/labor/cwri/outlook.html</a>	10-year occupational projections
Projected Annual Openings		<a href="http://www.maine.gov/labor/cwri/outlook.html">http://www.maine.gov/labor/cwri/outlook.html</a>	10-year occupational projections; this number is an estimate.
2013 Jobs		<a href="http://www.bls.gov/oes/current/oes_me.htm#top">http://www.bls.gov/oes/current/oes_me.htm#top</a>	Annual total openings.
2013 Average Annual Wage		<a href="http://www.bls.gov/oes/current/oes_me.htm#top">http://www.bls.gov/oes/current/oes_me.htm#top</a>	Occupational Employment and Wage Estimates (OES) are estimates of the number of people employed in each occupation. This data can be sorted by size of occupation.
<b>REAL-TIME DEMAND</b>			
Data Collection Category	Data	Data Source	Description/Comments
2014 Job Postings		<a href="http://laborinsight.burning-glass.com/">http://laborinsight.burning-glass.com/</a>	Utilize annual time frame or any other time frame
2015 Job Postings		<a href="http://laborinsight.burning-glass.com/">http://laborinsight.burning-glass.com/</a>	Utilize annual time frame or any other time frame

## FOR EXAMPLE:



JOBS FOR THE FUTURE

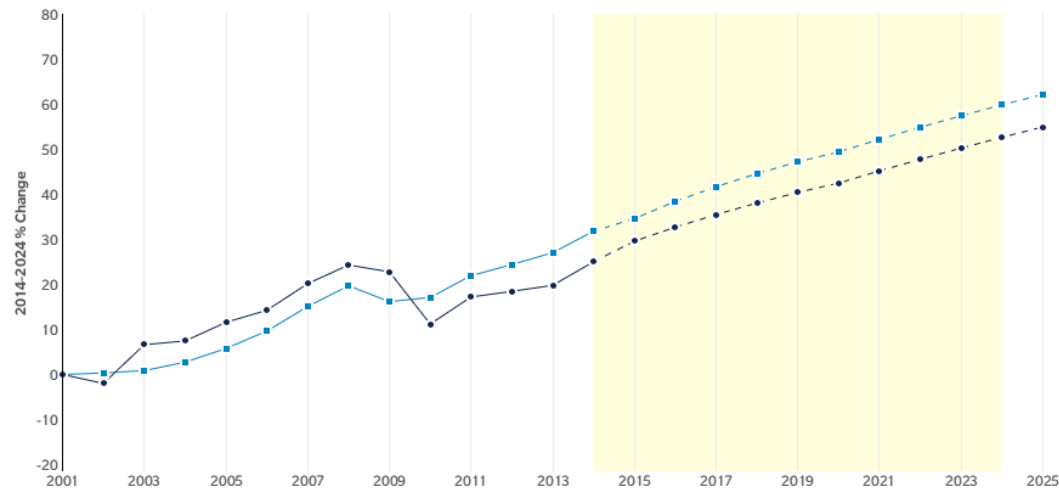
- > Institution: Bunker Hill Community College (Boston, MA)
- > Program: Energy and Sustainability Management Certificate Program
- > Occupation: Environmental Science and Protection Technicians, Including Health (SOC 19-4091)
- > Geographic area: Boston MSA

# 2014-2024 OCCUPATIONAL GROWTH



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Occupation Change Summary



Region	2014 Jobs	2024 Jobs	Change	% Change	Median Hourly Earnings
<div></div> Boston-Cambridge-Newton, MA-NH	771	942	171	22%	\$24.80
<div></div> United States	39,392	47,774	8,382	21%	\$22.59

Source: EMSI Analyst. Data for Environmental Science and Protection Technicians, Including Health (19-4091) for both the Boston MSA and nationally. 2016.Q1 Dataset.








# TOP 5 INDUSTRIES: ENVIRONMENTAL SCIENCE AND PROTECTION TECHNICIANS



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Industries Employing Environmental Science and Protection Technicians, Including Health [?](#) [Jump to Inverse Staffing Patterns](#) [↗](#)

Industry	Occupation Jobs in Industry (2015)	% of Occupation in Industry (2015)	% of Total Jobs in Industry (2015)
 Administrative Management and General Management Consulting Services	130	16.3%	0.5%
 State Government, Excluding Education and Hospitals	58	7.2%	0.1%
 Marketing Consulting Services	58	7.2%	0.4%
 Testing Laboratories	57	7.1%	2.1%
 Local Government, Excluding Education and Hospitals	54	6.8%	0.1%

Source: EMSI Analyst. Data for Environmental Science and Protection Technicians, Including Health (19-4091) for both the Boston MSA and nationally. 2016.Q1 Dataset.

# ENVIRONMENTAL SCIENCE AND PROTECTION TECHNICIANS: NATIONAL COMPARISON



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MSA Name	2014 Jobs	2024 Jobs	2014 - 2024 Change	2014 - 2024 % Change	Median Hourly Earnings
New York-Newark-Jersey City	2,843	3,313	470	17%	\$25.66
Houston	1,193	1,467	274	23%	\$21.73
Los Angeles	1,176	1,609	433	37%	\$25.51
Chicago	1,172	1,433	261	22%	\$21.11
Philadelphia	862	993	131	15%	\$20.28
San Francisco	794	1,017	223	28%	\$25.93
Washington, DC	791	1,089	298	38%	\$27.55
Boston	771	942	171	22%	\$24.80
Dallas	654	857	203	31%	\$23.62

Source: EMSI Analyst. Data for Environmental Science and Protection Technicians, Including Health (19-4091) for MSAs across the nation. 2016.Q1 Dataset.

# MAKE SURE TO CONSIDER THE LOCAL/ REGIONAL LIVING WAGE



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## Living wage information for the Boston Metropolitan Statistical Area:

Source: MIT Living Wage Calculator. Data retrieved from:  
<http://livingwage.mit.edu/counties/51510>

Hourly Wages	1 Adult	1 Adult 1 Child	1 Adult 2 Children	1 Adult 3 Children	2 Adults (One Working)
Living Wage	\$13.30	\$27.26	\$31.34	\$38.30	\$19.69
Poverty Wage	\$5.00	\$7.00	\$9.00	\$11.00	\$7.00
Minimum Wage	\$8.00	\$8.00	\$8.00	\$8.00	\$8.00

## Typical Expenses

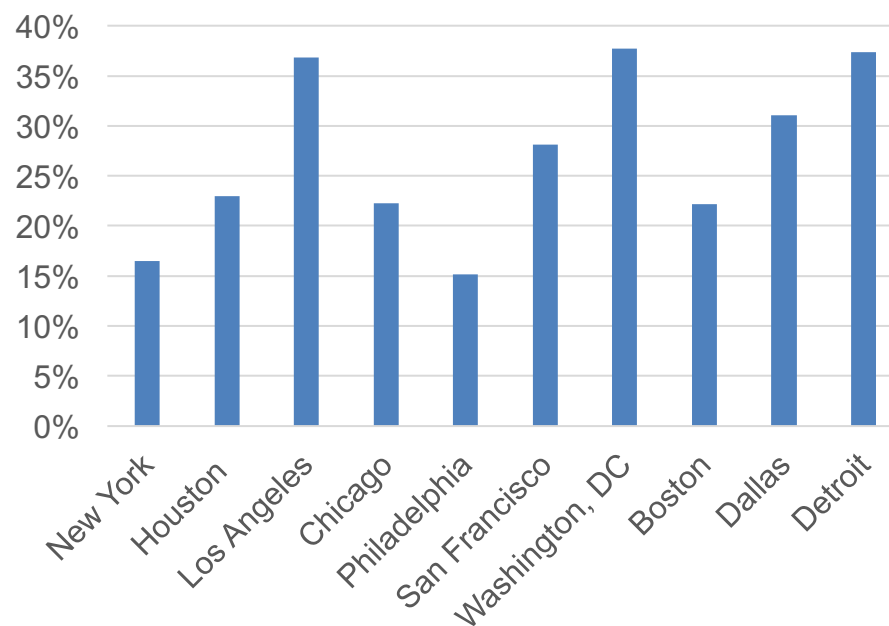
These figures show the individual expenses that went into the living wage estimate.\*

Annual Expenses	1 Adult	1 Adult 1 Child	1 Adult 2 Children	1 Adult 3 Children	2 Adults (One Working)
Food	\$3,509	\$5,176	\$7,786	\$10,321	\$6,434
Child Care	\$0	\$10,125	\$13,602	\$17,079	\$0
Medical	\$2,667	\$6,416	\$6,204	\$6,268	\$5,141
Housing	\$11,661	\$16,368	\$16,368	\$20,507	\$13,013
Transportation	\$3,764	\$6,855	\$7,901	\$9,258	\$6,855
Other	\$2,096	\$3,644	\$3,987	\$4,819	\$3,644
Required annual income after taxes	\$23,698	\$48,583	\$55,848	\$68,252	\$35,088
Annual taxes	\$3,962	\$8,123	\$9,338	\$11,412	\$5,867
Required annual income before taxes	\$27,660	\$56,706	\$65,185	\$79,664	\$40,955

# PROJECTED GROWTH BY MSA: 2014-2024



JOBS FOR THE FUTURE

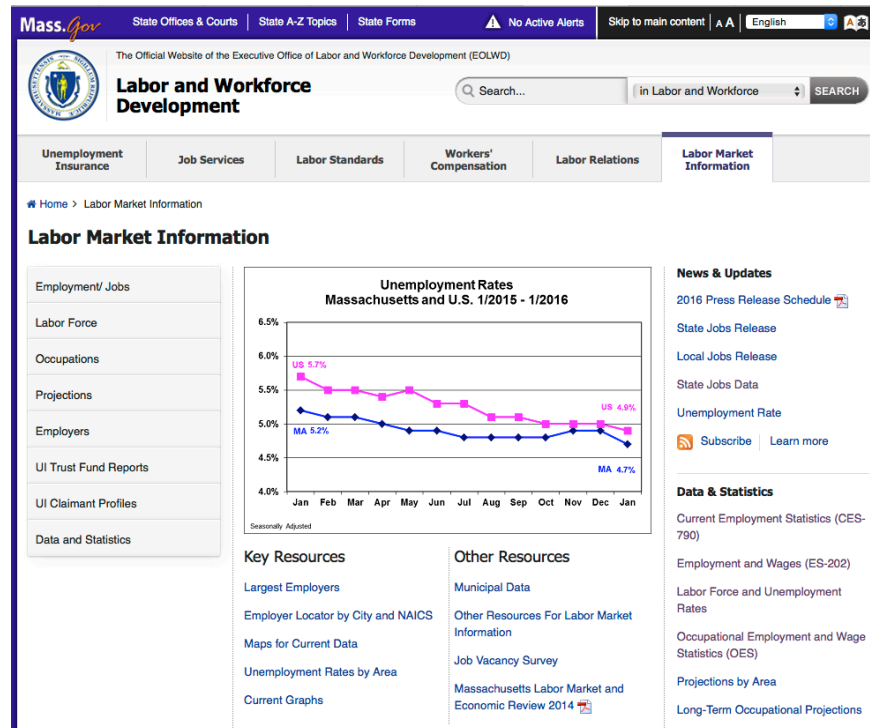


Source: EMSI Analyst. Data for Environmental Science and Protection Technicians, Including Health (19-4091) for MSAs across the nation. 2016.Q1 Dataset.

# TAKE ADVANTAGE OF YOUR STATE LMI SHOP



JOBS FOR THE FUTURE



# OCCUPATIONAL EMPLOYMENT STATISTICS (OES)



JOBS FOR THE FUTURE




 **BUREAU OF LABOR STATISTICS**

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## Occupational Employment Statistics

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The **Occupational Employment Statistics (OES)** program produces employment and wage estimates annually for over 800 occupations. These estimates are available for the nation as a whole, for individual States, and for metropolitan and nonmetropolitan areas; national occupational estimates for specific industries are also available.

### For Your Information

**NEW** [Spotlight on Statistics](#): Employment and Wages in Healthcare Occupations

### Next Releases:

» Occupational Employment and Wages--May 2015 are scheduled to be released on March 30, 2016, at 10:00 A.M. Eastern Time. The May 2015 area level estimates will be the first OES estimates to use the 2010 metropolitan statistical area definitions.

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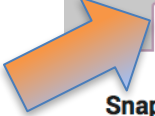
OES News Release

# NEXT STEPS: IDENTIFY REAL-TIME DEMAND



JOBS FOR THE FUTURE

LABOR  INSIGHT/JOBS Hi, Sara ▾

 Snapshots Create Reports Dashboard Shared & Saved Reports

**Snapshot Report Options** *(6,798,203 job postings)* Reset Apply

Last 90 days AND Nationwide

**- For This Time Period** *Last 90 days*

☒ Within

Select time period ▾

☐ Between

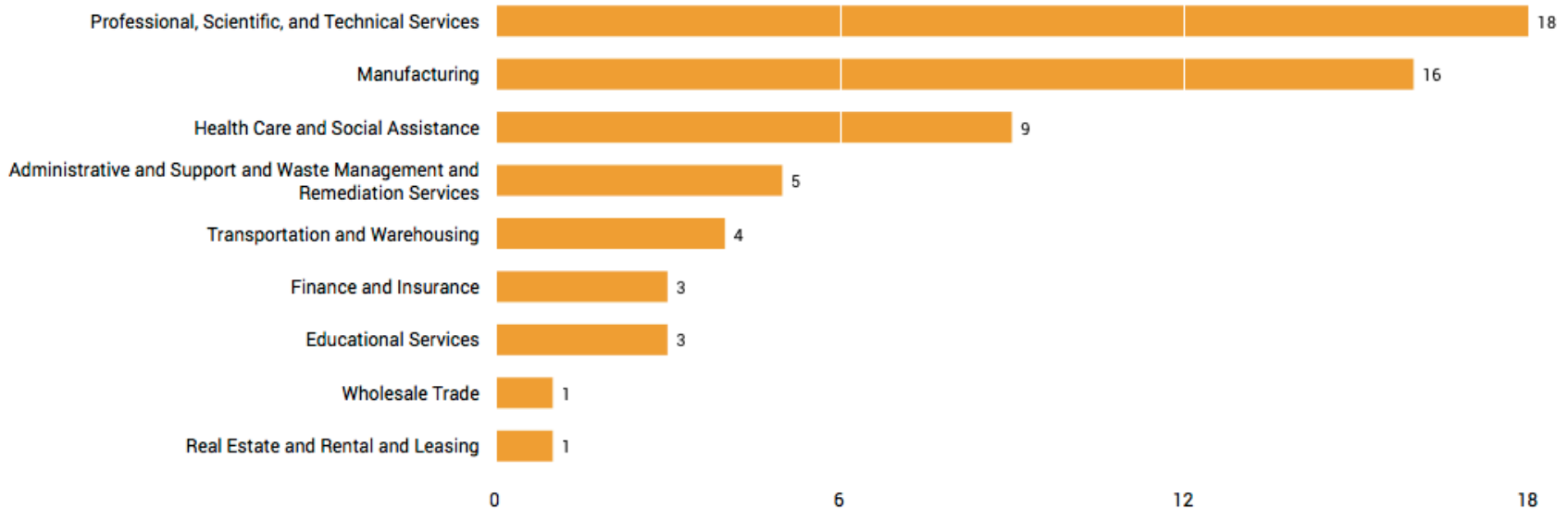
**+ And This Location** *Nationwide*

**+ Show Me Information About** *any*

# TOP INDUSTRY SECTORS: ENVIRONMENTAL SCIENCE AND PROTECTION TECHNICIANS



JOBS FOR THE FUTURE



Source: Burning Glass Labor/Insight data for Environmental Science and Protection Technicians, Including Health in the Boston MSA. Data from 3/1/2015-2/29/2016. 127 total postings.

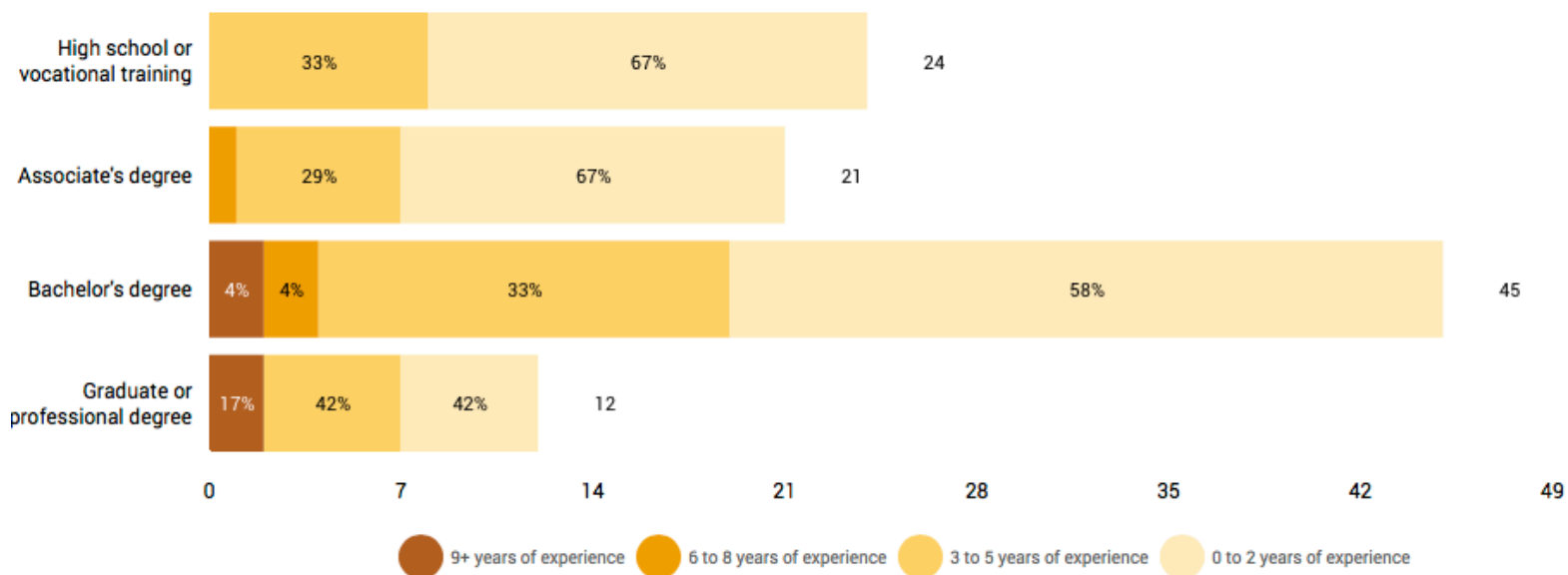


# EXAMPLE: MINIMUM ADVERTISED EDUCATION, BASED ON POSTINGS



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## Distribution of education and experience: environmental science and protection technicians







Source: Burning Glass Labor/Insight data for Environmental Science and Protection Technicians, Including Health in the Boston MSA. Data from 3/1/2015-2/29/2016. 127 total postings.



- > Identify the labor market demand in your area for target occupation(s)
- > Identify the labor supply in your area for target occupation(s)

- > You may also want to research (from state or other resources):
  - Number of individuals who completed a related CIP program statewide (or regionally), to include other training institutions in your area

#### Occupational Programs [?](#)

4 Programs (2013)		373 Completions (2013)		63 Openings (2013)		
CIP Code	Program	Completions (2010)	Completions (2011)	Completions (2012)	Completions (2013)	Completions (2014)
03.0103	 Environmental Studies	79	85	100	227	228
03.0104	 Environmental Science	64	89	93	136	162
41.0399	 Physical Science Technologies/Technicians, Other	4	12	6	10	11
41.9999	 Science Technologies/Technicians, Other	0	0	0	0	0

Source: EMSI Analyst. Data for Environmental Science and Protection Technicians, Including Health (19-4091) for MSAs across the nation. 2016.Q1 Dataset.

> Calculate the following:

- **Ratio of number employed to number of job postings**

*This ratio estimates the number of experienced workers who may compete for a given job opportunity*

- **Ratio of college completions to projected annual openings**

*This is an indication of the number of graduates competing for a typical opening*

- **Subtract the number of completions from the projected annual openings**

*This provides an indication of whether supply is meeting demand*

# ANALYZE LOCAL LABOR MARKET SUPPLY



JOBS FOR THE FUTURE

LABOR SUPPLY & STUDENT OUTCOMES			
<i>Data Collection Category</i>	<i>Data</i>	<i>Data Source</i>	<i>Description/Comments</i>
Community College Program		Institution / College	Identify programs for analysis. C
2014-2015 Number of Students by Program		Institution / College	2013-2014
2014-2015 Number of Graduates by Program		Institution / College	Provide completion by program f
2014-2015 All Completions		Institution / College	Provide completion by program f
Job Placement/Entered Employment (number or percentage)		Schools can choose to supply placement information based on student surveys (e.g. Perkins) or use institution/ college data	Provide completion by program f match); only includes those maki
<i>Data Collection Category</i>		<i>Data Source</i>	<i>Description/Comments</i>
Ratio of 2013 Employed to 2013 Job Postings		CWRI and Burning Glass Labor/ Insight	Analysis of employment and job a job opportunity.
Ratio of All Completions to Projected Annual Openings		Institution/ College and CWRI	Analysis of completions and job projected job opening.
Projected Annual Openings Minus Completions		Institution/ College and CWRI	Comparison of job postings and
OTHER RELEVANT DATA			
<i>Data Collection Category</i>			
Area living wage		MIT living wage calculator: <a href="http://livingwage.mit.edu">http://livingwage.mit.edu</a>	
Other relevant industry or employment trends			

# COMPONENTS OF ANALYSIS



JOBS FOR THE FUTURE



### GE confirms it's heading to Boston



BENOIT TESSIER/REUTERS/FILE

The company began looking to leave Fairfield, Conn., last year after state legislators threatened to raise corporate taxes.

Source: *Boston Globe*, January 13, 2016, retrieved via: <https://www.bostonglobe.com/business/2016/01/13/general-electric-will-announce-tomorrow-that-has-selected-boston-for-global-headquarters-according-official-familiar-with-process/ZYZSu7GorVTRXM2ZlaabJ/story.html>



JOBS FOR THE FUTURE

## **Part 3: Identifying In-Demand Skills and Credentials**



## PART 3: LEARNING OBJECTIVES



JOBS FOR THE FUTURE

- > Understand the rationale behind skills mapping
- > Identify the basic concepts related to sustainability skills and how they can be examined
- > Use Labor/Insight to and other LMI resources to identify in-demand skills and credentials



## *Example: Sustainability Skills*

- > Customize your search to your college's needs, for example take advantage of BG's:
  - Green Skill Cluster
  - Specialty Sector: Green Occupations (based on the O\*Net list of 'greening' occupations)
  - Keyword search: Search for a specific sustainability skill (e.g., conservation, weatherization)

# TOP SUB-BA “GREEN SKILL” OCCUPATIONS IN THE BOSTON MSA



JOBS FOR THE FUTURE

*RT LMI can highlight the top local occupations for a particular skill*



Source: Burning Glass Labor/Insight Jobs

Region: Boston MSA

Period: 3/1/2015-2/29/2016

Filter: Sub-BA (inferred) and Green Skill Cluster

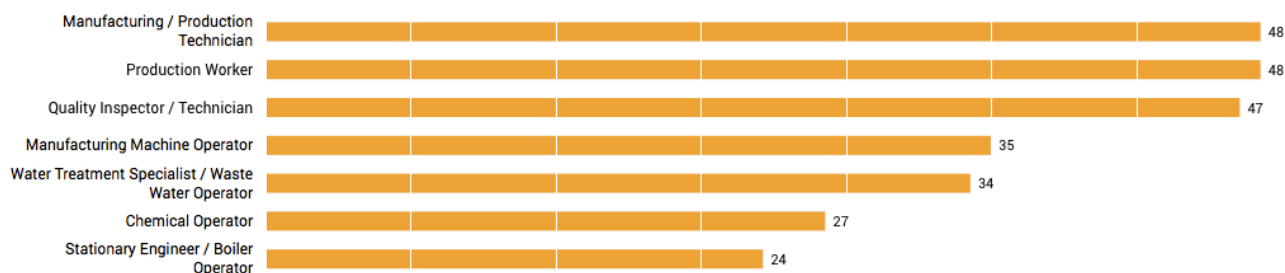
Postings: 4,029

# TOP “GREEN SKILL” MANUFACTURING AND PRODUCTION OCCUPATIONS



JOBS FOR THE FUTURE

*RT LMI can highlight the top occupations within a sector (or occupational cluster), based upon specific skills*



Source: Burning Glass Labor/Insight Jobs

Region: Boston MSA

Period: 3/1/2015-2/29/2016

Filter: Sub-BA (inferred), Green Skill Cluster, BGTOCC: Manufacturing and Production

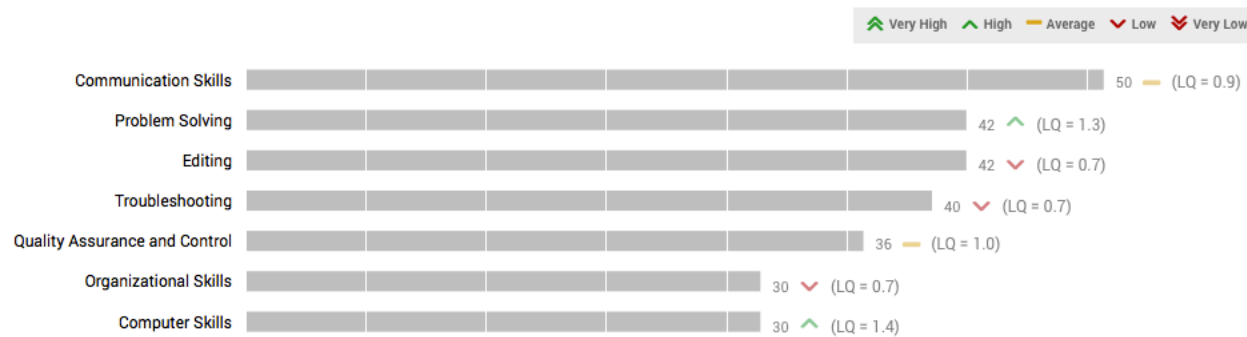
Total Postings: 380 postings

# APPLY RT LMI TO UNDERSTAND BASELINE SKILLS FOR MACHINISTS



JOBS FOR THE FUTURE

*RT LMI can identify high-demand soft skills by occupation*



Source: Burning Glass Labor/Insight Jobs

Region: Boston MSA

Period: 3/1/2015-2/29/2016

Filter: Machinists

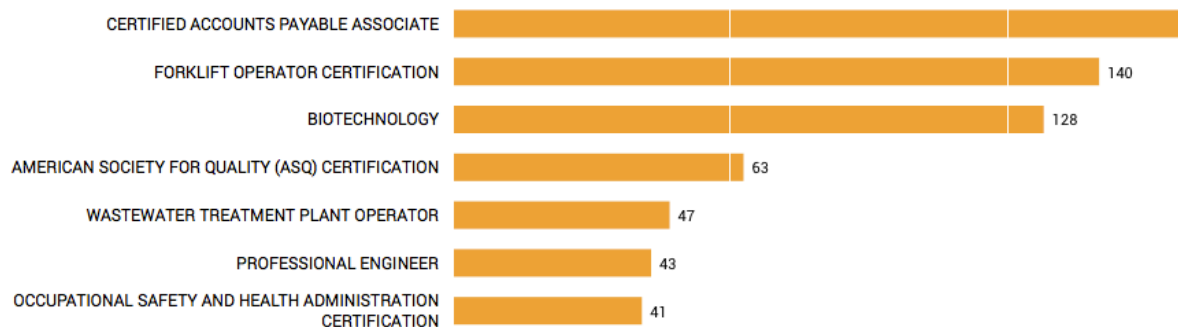
Total Postings: 467 (95 unspecified)

# APPLY RT LMI TO UNDERSTAND CREDENTIALS AND CERTIFICATIONS



JOBS FOR THE FUTURE

## *RT LMI can highlight in-demand credentials*



Source: Burning Glass Labor/Insight Jobs

Region: Boston MSA

Period: 3/1/2015-2/29/2016

Filter: Manufacturing and Production family (BGTOCC)

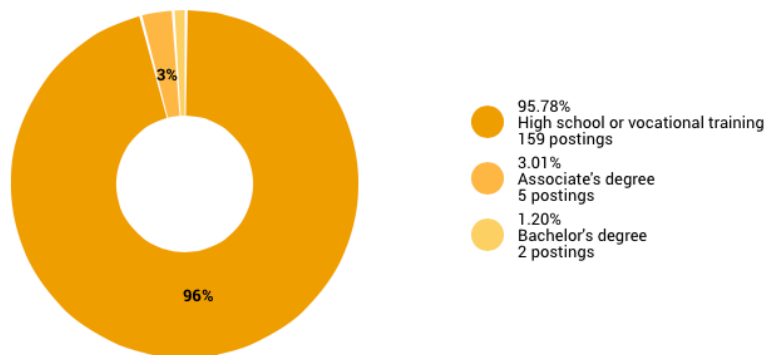
Total Postings: 12,277 (11,145 unspecified)

# APPLY RT LMI TO UNDERSTAND EDUCATION REQUIREMENTS

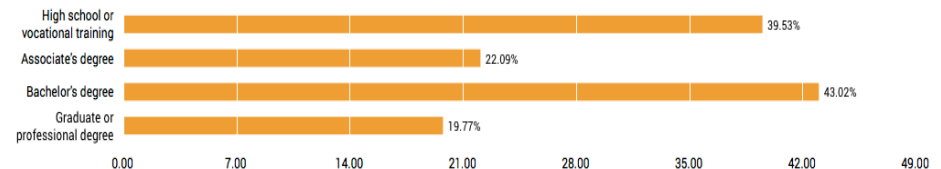


JOBS FOR THE FUTURE

## Minimum Education Requirements



## Advertised Education




Source: Burning Glass Labor/Insight Jobs  
Region: Boston MSA  
Period: 3/1/2015-2/29/2016  
Filter: Mechanical Engineering Technician (70-3027)  
Total Postings: 160 (74 unspecified)

# COMPARE FINDINGS WITH OTHER LMI SOURCES



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 **careeronestop**  
Credentials Center  
Sponsored by the U.S. Department of Labor. A proud partner of the [americanjobcenter](#) network.

[Español](#)

Search Credentials Center

Home ▾ Training Options ▾ Afford Training ▾ Find Your Path ▾ Toolkit ▾

Local Training Finder Certification Finder Apprenticeship Finder License Finder Tools & Technology Finder Professional Association Finder Job Finder

**Certification Finder** [Help Page](#)

◀ New Search










**Your Search**  
Keyword  
51-4041.00

**New Search by**  
**Related Occupations**  
[Camera and Photographic Equipment Repairers](#)  
[Lathe and Turning Machine Tool Setters, Operators, and Tenders, Metal and Plastic](#)  
[Cabinetmakers and Bench Carpenters](#)  
[Helpers--Installation, Maintenance, and Repair Workers](#)  
[Electromechanical Equipment](#)

Find current certifications for your occupation or industry. Use the filters at left to refine your results.

**Search by Certification Name, Organization, Industry or Occupation**

We found **36** certification(s) from **2** organization(s) for **Machinists**.

Certification Name	Certifying Organization	Type
<a href="#">Machining Level II - CNC Milling Skills II</a>   	National Institute for Metalworking Skills	Advanced Skills
<a href="#">Machining Level II - CNC Turning Skills II</a>   	National Institute for Metalworking Skills	Advanced
<a href="#">Machining Level I - CNC Turning Operations</a>   	National Institute for Metalworking Skills	Core

Source: <http://www.careeronestop.org/credentials/toolkit/find-certifications.aspx?keyword=51-4041.00&ajax=occ&direct=0>






### STRATEGIC PLANNING / DEMAND PROGRAMMING

- **AUDIENCE:** Boards of trustees, senior institutional leadership (education, economic and workforce development)
- **SOURCE:** Long term projections, state and regional economic analyses, industry and trade studies, real-time LMI, employer input
- **PRACTICE:** Allow better understanding of current hiring conditions in your state or region

### BUSINESS OUTREACH / RETENTION

- **AUDIENCE:** Boards, senior institutional leaders, deans, department chairs, instructors
- **SOURCE:** Long term occupational projections, job vacancy studies, real-time LMI, regional economic analysis, employer input
- **PRACTICE:** Inform outreach efforts by identifying growth industries and companies

### CURRICULA MODIFICATION

- 
- **AUDIENCE:** Instructors, department chairs, deans
  - **SOURCE:** Real-time LMI, traditional LMI (O\*NET), employer input, postsecondary program review
  - **PRACTICE:** Confirm or refute the insights of experts or anecdotal evidence. Conduct dynamic skills audit.

### STUDENT CAREER GUIDANCE

- **AUDIENCE:** Counselors, workforce development staff, department chairs, deans, lenders, students
- **SOURCE:** Occupational employment statistics and projections, real time LMI, employer input, postsecondary program review
- **PRACTICE:** Help identify specific job opportunities, show areas of demand for transitioning workers, description of common job activities and career planning

# USE A MATRIX TO REVIEW ALIGNMENT BETWEEN PROGRAMS AND EMPLOYER DEMAND



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	COMPUTER AND NETWORK TECHNOLOGY							
	Ability	Curriculum/Where Taught	Faculty Comments	Gap?	Employer Comments			
	COMPUTER AND NETWORK TECHNOLOGY							
	Ability	Curriculum/Where Taught	Faculty Comments	Gap?	Employer Comments			
Baseline/Professional Skills	Ethical, legal, professional behavior	A+ Certification Prep						
	Oral comprehension & expression	COM 221 Tech Comm						
	Written comprehension & expression	COM 221 Tech Comm						
	Customer service	A+ Certification Prep						
	Active listening	All COE Courses						
	Critical thinking	All COE Courses						
	Time Management	All COE Courses						
	Active learning	All COE Courses						
	Instructing/Training	All COE Courses						
	Stress Tolerance	All COE Courses						
Software/IT Skills	Backup/Archival	A+ & Net+ Cert Prep						
	Config Management	COE135 Network Admin						
	Database/Query	Not in curriculum						
	Desktop Communications	A+ Certification Prep						
	OS Admin Tools and Software	COE135 Network Admin						
	Network & Device Security	Security+ Cert Prep						
	VPN and Virtualization	A+ & Security+ Cert Prep						
Tools and Technology	<i>Tools</i>							
	Computer hand tool kits	A+ Certification Prep						
	Network analyzers	Net+ Certification Prep						
	Screwdrivers	All COE Courses						
	Multimeter	A+ Certification Prep						
	Basic electrical knowledge	COE 219 Digital Basics for Comp Techs						
	<i>Technology</i>							
	Email	All COE Courses						
	Tele/Cell Phone	All COE Courses						

Large Gap  
Partial Gap  
Ability Met



**JOBS FOR THE FUTURE**

## **Part 4: USING LMI TO ENHANCE EMPLOYER ENGAGEMENT**

## PART 4: LEARNING OBJECTIVES



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- > Understand the rationale for community colleges to engage with employers
- > Differentiate the various types of employer engagement and understand how such engagements can build over time
  - Categorize your own relationships with employers and their potential to broaden/deepen
- > Use labor market data and other resources to identify local employers for engagement

# WHAT IS EMPLOYER ENGAGEMENT?



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- > Employer engagement is a mutually beneficial partnership between employers and education/workforce system.
- > Some examples include:
  - Recruiting on campus
  - Advising students
  - Providing curricular/ program feedback and expertise
  - Offering work-based learning opportunities
  - Developing sectoral partnerships

Source: CTW

# EMPLOYER ENGAGEMENT HAS WIDE-RANGING BENEFITS



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Students	Colleges	Employers
<ul style="list-style-type: none"><li>• Better understanding of potential career pathways and the skills, credentials, and certifications necessary to pursue a particular occupation</li><li>• Work-based learning opportunities</li><li>• Additional networking, advising, and other informal opportunities to interact with employers</li></ul>	<ul style="list-style-type: none"><li>• Access to additional resources</li><li>• Additional knowledge related to the local business landscape (and understanding of what employers actually need)</li><li>• Improved credibility and relationships within the community</li></ul>	<ul style="list-style-type: none"><li>• Improved talent pipeline</li><li>• Higher employee retention, increased productivity</li><li>• Improved reputation within the community</li></ul>

# TYPES OF EMPLOYER ENGAGEMENT



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## Advising

- Provide insight into curricula, hiring needs

## Capacity Building

- Provide speakers, internships, in-kind donations

## Co-Designing

- Develop curricula and pathways for students

## Convening

- Develop sectoral partnerships between employers and colleges

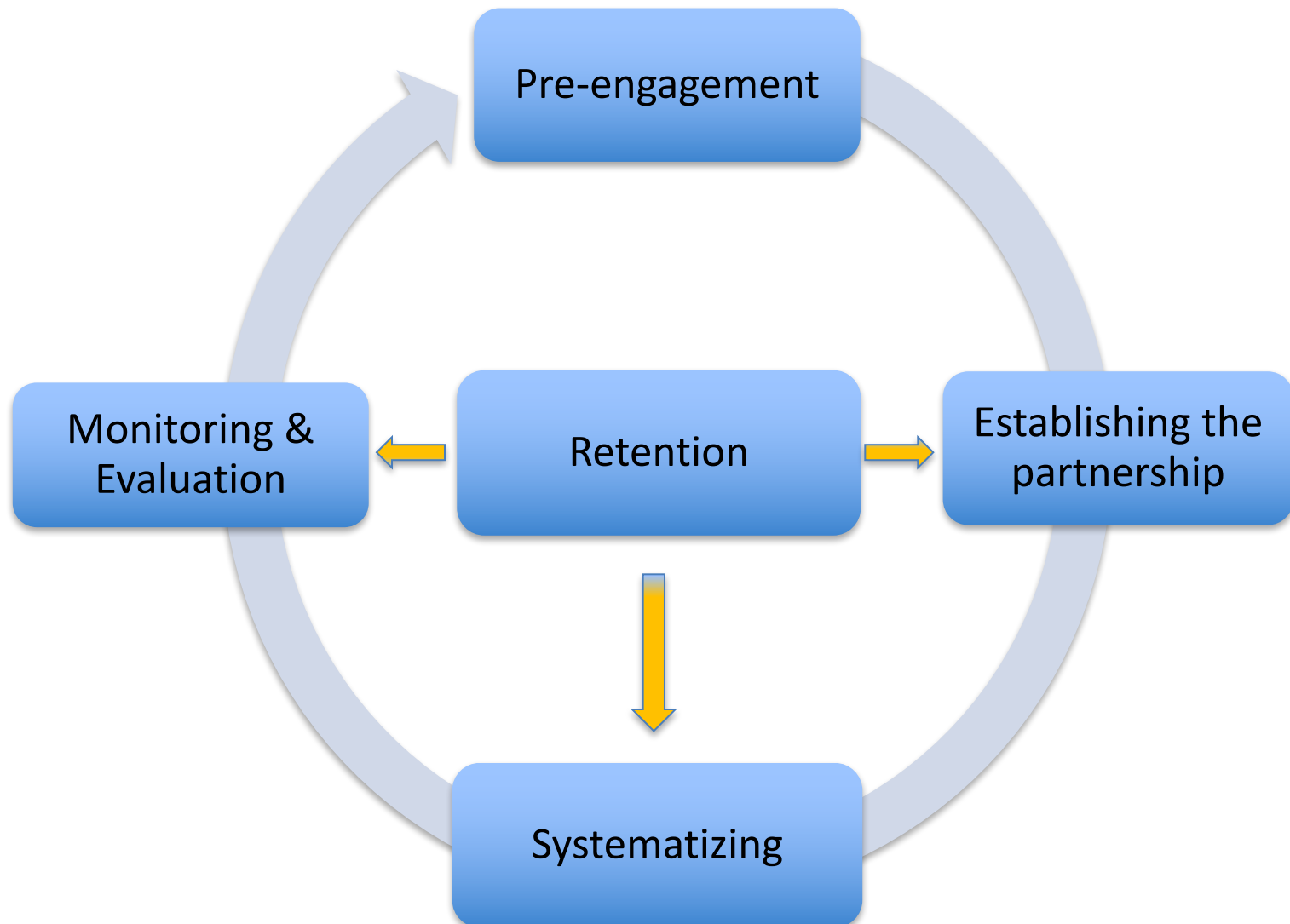
## Leading

- Develop multi-employer, multi-college partnerships

# THE PROCESS FOR EMPLOYER ENGAGEMENT



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- > Take stock of any existing relationships your school has with employers; these could include those who contribute via:
  - Work-based learning partnerships
  - Participation in curricular review committees
  - Recruiting or offering career expertise to students

# UNDERSTANDING THE EMPLOYER PERSPECTIVE: STEPS



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- > Use LMI and other resources to research local industries, occupations, relevant
- > Identify “target” employers that are hiring for a particular occupation
- > Understand the skills and industry-recognized certifications employers seek for new hires in this occupation.
- > Develop a set of guiding questions (adapted to reflect the occupation and industry of interest)
- > Conduct informational interviews with employers (or advisory councils) to gather additional data on job requirements, preferred qualifications, etc.
- > Summarize findings from interviews and labor market research
- > Develop an action plan



- > Queries that can provide useful data for employer engagement efforts:
  - Top employers
  - Top detailed industries
  - In-demand skills and certifications
  - And more—take the time to explore!

# HOW LMI CAN HELP INFORM YOUR EMPLOYER ENGAGEMENT EFFORTS



JOBS FOR THE FUTURE

## Employer

- Improved talent pipeline of skilled workers
- Better employee retention and increased labor productivity
- Improved reputation in the community

## Education/Workforce System

- Identify Hiring Employers
- Identify relevant training and skills for in-demand positions
- Validate growth trends with employers
- Help structure conversation with employers
- Develop cost-effective training solutions for companies

## Students

- Better knowledge of potential career pathways and the necessary certifications and credentials to pursue these pathways

# PROCESS TO IDENTIFY EMPLOYERS FOR ENGAGEMENT



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# RESOURCES AND ADDITIONAL READING



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- > Aspen Institute: <http://www.aspeninstitute.org/policy-work/college-excellence/college-excellence-blog/using-labor-market-data-improve-student-success>
- > Making use of labor market information:  
[http://www.ccsf.edu/dam/Organizational\\_Assets/Department/Career\\_And\\_Technical\\_Education/Making%20Use%20of%20Labor%20Market%20Info.pdf](http://www.ccsf.edu/dam/Organizational_Assets/Department/Career_And_Technical_Education/Making%20Use%20of%20Labor%20Market%20Info.pdf)
- > Bureau of Labor Statistics: <http://www.bls.gov/>
- > Department of Labor, Employment & Training Agency: <http://www.doleta.gov/>
- > Labor Market Information WIN-WIN Network Community of Practice:  
<https://winwin.workforce3one.org/page/home>
- > LMI Training Institute: <http://www.lmiontheweb.org/?page=8>
- > State LMI Locator: [careeronestop.org/red/StateLaborMarket Information.aspx](http://careeronestop.org/red/StateLaborMarketInformation.aspx)
- > State LMI Contact List: [www.bls.gov/bls/ofolist.htm](http://www.bls.gov/bls/ofolist.htm)
- > State Occupational Projections <http://www.projectionscentral.com/>

**SARA LAMBACK**

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**JOBS FOR THE FUTURE**

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